COMPTROLLER	FUNCTION	1041
APPROPRIATIONS	\$	729,801
FRINGES	\$	205,089
TOTAL APPROPRIATIONS	\$	934,890
REVENUE	\$	57,783
NET	\$	(877,107)

DEPARTMENT OF AUDIT & CONTROL

Division of Comptroller Division #04-1041

Mission Statement

"The Department of Audit & Control will protect, report, and strengthen the City's finances to help ensure an efficient, effective, and transparent government that will better serve the citizens and taxpayers of Buffalo."

Vision Statement

"To advance as a world class financial organization by unleashing our full potential."

Activities

- 1. Develop documented policies and procedures which are accessible, useful, and position specific.
- 2. Identify ways for the City of Buffalo to maximize revenues and minimize expenses.
- 3. Gain an understanding of departmental controls in place to protect city assets at the departmental level.
- 4. Increase availability and access of city financial data to increase transparency of City government Update the public about the fiscal health of the City through public communication including publishing website updates such as Open Book Buffalo, producing and broadcasting the "Comptroller's Corner" on public television, and the development and distribution of press releases.

	2016-2017 Actual Amount	2017-2018 Adopted Budget	. 2017-2018 Revised Budget	2017-2018 Year To Date 6/7/2018	2018-2019 Adopted Budget
1041 COMPTROLLER TOTAL	661,204.74	718,038.00	756,975.25	658,750.05	729,801.00
10441001 COMPTROLLER PS	441,475.30	452,596.00	452,596.00	398,281.13	464,776.00
411001 ANNUAL SALARY	437,761.30	445,611.00	445,611.00	394,058.63	457,778.00
412002 HOURLY SALARY	614.00	2,400.00	2,400.00	697.50	2,400.00
414001 LONGEVITY	2,500.00	3,300.00	3,300.00	3,300.00	3,300.00
414007 PERFECT ATTENDANCE INCENTIVE	0.00	385.00	385.00	0.00	398.00
415001 AUTOMOBILE ALLOWANCE	600.00	900.00	900.00	225.00	900.00
10441004 COMPTROLLER TR	3,448.00	8,127.00	8,127.00	3,242.65	7,559.00
458001 TRANSPORTATION	0.00	2,000.00	2,000.00	39.58	1,132.00
458002 MEALS & LODGING	568.00	2,162.00	2,162.00	618.07	2,462.00
458003 REGISTRATION & MEMBERSHIP FEES	2,880.00	3,965.00	3,965.00	2,585.00	3,965.00
10441005 COMPTROLLER SP	1,629.19	2,291.00	2,195.00	1,748.02	2,151.00
461001 OFFICE SUPPLIES	872.31	1,380.00	1,134.00	744.14	1,185.00
464000 PERIODICALS	756.88	911.00	1,061.00	1,003.88	966.00
10441006 COMPTROLLER SV	214,652.25	255,024.00	294,057.25	255,478.25	255,315.00
432001 AUDITING SERVICES	183,060.75	221,960.00	235,172.25	197,412.25	220,644.00
432004 ENGINEER & TECHNICAL SERVICES	28,585.00	29,315.00	55,040.00	55,018.00	30,826.00
443301 MACHINERY & EQUIP REPAIRS	50.00	500.00	500.00	103.00	500.00
443400 EQUIP MAINTENANCE CONTRACTS	425.00	425.00	425.00	425.00	425.00
444101 RENTAL LAND & BUILDINGS	2,424.00	2,424.00	2,520.00	2,520.00	2,520.00
455000 PRINTING & BINDING	88.00	200.00	200.00	0.00	200.00
455100 INTERNAL PRINT SHOP	19.50	200.00	200.00	0.00	200.00

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CITY OF BUFFALO ADOPTED BUDGET REQUESTS

ORG OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	ADOPTED	PERCENT CHANGE
10441001411001 COMPTR PS ANNUAL SAL 1000-04-1041-0000-1-00-0-40-411001-	445,611.00	.00	457,778.00	2.73
SPEC. ASSIST TO COMP-PART TIME 0355	1.00	70,989.00	70,989.00	
ACCOUNT CLERK TYPIST 0401 A005 STEP 17	1.00	41,560.00	41,560.00	
COMPTROLLER 3510 H005 STEP 5	1.00	88,412.00	88,412.00	
SECRETARY TO COMPTROLLER 5631 1093 STEP 5 UPGRADE	1.00	60,981.00	60,981.00	
DEPUTY COMPTROLLER 5930 I135 STEP 5	1.00	105,252.00	105,252.00	
EXECUTIVE ASSISTANT TO COMPTROLLER 5931 I121 STEP 5 UPGRADE	1.00	90,584.00	90,584.00	
BUDGET CEILING: TOTALS:	445,611.00	- 00	445,611.00 457,778.00	2.73

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AUDIT	FUNCTION	1042
APPROPRIATIONS	\$	1,506,959
FRINGES	\$	701,440
TOTAL APPROPRIATIONS	\$	2,208,399
REVENUE	\$	389,899
NET	\$	(1,818,500)

DEPARTMENT OF AUDIT & CONTROL

Division of Audit Division #04-1042

<u>Goals</u>

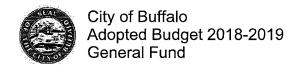
- 1. To superintend the fiscal affairs of the City of Buffalo (City) in accordance with the requirements set forth in the Charter, Code, Ordinances and other legal mandates as they relate to the auditing functions of the City, the Buffalo Sewer Authority, and the Buffalo Municipal Water Finance Authority.
- 2. To provide independent, objective, and reliable analysis of the adequacy of the system of internal controls, verify compliance with laws and regulations and assess the efficiency and effectiveness of the City's operations.
- 3. To advance open and accountable government through accurate, independent, and objective audits that seek to improve the economy, efficiency and effectiveness of the City.

Activities

- 1. Employ the highest quality staff and commit to enhancing their knowledge through in-house training programs and by encouraging auditors to further their education.
- 2. Identify ways for the City to maximize revenues and minimize expenses by targeting our audits to meet these objectives, including evaluation of efficiency and internal control and a review of all expenditures of the City to verify funds are expended only for valid expenditures.
- 3. Charter, Code, and External Compliance Ensure that regulatory requirements for Department of Audit & Control are met.
- 4. Provide independent, reliable investigations of all material allegations of fraud, waste, or abuse that are reported to the "Watchdog Hotline".

Work Program Statistics

	Actual 2016-2017	Projection 2017-2018	Estimate 2018-2019
Payroll Checks Processed	114,093	110,000	110,000
Vendor Invoices Reviewed	38,823	40,000	40,000
Purchase Orders Reviewed	14,111	14,000	14,000
Contracts Reviewed	357	350	350
Audits & Reviews	8	8	8



	2016-2017 Actual Amount	2017-2018 Adopted Budget	2017-2018 Revised Budget	2017-2018 Year To Date 6/7/2018	2018-2019 Adopted Budget
1042 AUDIT DIVISION TOTAL	1,060,012.31	1,481,985.00	1,484,685.00	1,077,750.93	1,506,959.00
10442001 AUDIT DIVISION PS	1,049,977.87	1,455,015.00	1,455,015.00	1,057,286.90	1,480,174.00
411001 ANNUAL SALARY	1,019,711.93	1,417,368.00	1,417,368.00	1,040,390.85	1,445,688.00
413001 OVERTIME	2,009.88	4,750.00	4,750.00	163.54	4,000.00
414001 LONGEVITY	15,609.17	17,350.00	17,350.00	15,352.47	14,850.00
414007 PERFECT ATTENDANCE INCENTIVE	11,548.94	12,604.00	12,604.00	255.83	14,129.00
414028 VACATION BUYOUT	1,097.95	2,583.00	2,583.00	1,124.21	1,147.00
415001 AUTOMOBILE ALLOWANCE	0.00	360.00	360.00	0.00	360.00
10442004 AUDIT DIVISION TR	5,560.28	7,300.00	7,300.00	4,292.74	7,300.00
458001 TRANSPORTATION	672.76	1,500.00	1,500.00	911.52	1,500.00
458002 MEALS & LODGING	892.52	1,800.00	1,800.00	1,066.22	1,800.00
458003 REGISTRATION & MEMBERSHIP FEES	3,995.00	4,000.00	4,000.00	2,315.00	4,000.00
10442005 AUDIT DIVISION SP	2,455.36	7,500.00	10,200.00	5,071.49	7,300.00
461001 OFFICE SUPPLIES	1,676.11	3,500.00	3,500.00	1,475.49	3,000.00
461007 COMP & SOFTWARE (NON CAPITAL)	0.00	1,000.00	3,700.00	2,700.00	1,800.00
464000 PERIODICALS	779.25	3,000.00	3,000.00	896.00	2,500.00
10442006 AUDIT DIVISION SV	2,018.80	12,170.00	12,170.00	11,099.80	12,185.00
432001 AUDITING SERVICES	2,018.80	12,000.00	12,000.00	11,099.80	12,000.00
443301 MACHINERY & EQUIP REPAIRS	0.00	170.00	170.00	0.00	185.00

05/31/2018 16:21 | CITY OF BUFFALO ROOPTED BUDGET REQUESTS

ORG OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	ADOPTED	PERCENT CHANGE
10442001411001 AUDIT PS ANNUAL SAL 1000-04-1042-0000-1-00-0-40-411001-	1,417,368.00	.00	1,445,688.00	2.00
JUNIOR AUDITOR 0440 A017 STEP 13	1.00	42,457.00	42,457.00	
ASSISTANT AUDITOR 0460 A035 STEP12	1.00	46,957.00	46,957.00	
ASSISTANT AUDITOR 0460 A035 STEP 13	1.00		48,065.00	
ASSISTANT AUDITOR 0460 A035 STEP 5	1.00	52,502.00	52,502.00	
SENIOR AUDITOR 0470 A056 STEP 5	4.00	59,628.00	238,512.00	
SENIOR AUDITOR 0470 A056 STEP 5 SENIOR AUDITOR 0470 A056 STEP 12 SENIOR AUDITOR 0470 A056 STEP 13	1.00	54,098.00	54,098.00	
	1.00	55,203.00	55,203.00	
ASSOCIATE AUDITOR 0480 A062 STEP 14	1.00	57,870.00	57,870.00	
ASSOCIATE AUDITOR 0480 A062 STEP 17	2.00	62,216.00	124,432.00	
PRINCIPAL AUDITOR 0490 A081 STEP 5	1.00	77,375.00	77,375.00	
PRINCIPAL AUDITOR 0490 A081 STEP 5	1.00		77,375.00	
SENIOR ACCOUNTANT 0530 A056 STEP 5	1.00	59,628.00	59,628.00	
SUPERVISING AUDITOR 0542 A073 STEP 13	1.00	64,129.00	64,129.00	
INTERNAL AUDIT ADMINISTRATOR 0555 A081 STEP 11	1.00	66,047.00	66,047.00	
PRINCIPAL ACCOUNTANT 0550 A081 STEP	1.00	77,375.00	77,375.00	
5	1.00	77,375.00	77,375.00	
HUD GRANTS FISCAL ADMINISTRATOR 0554	1.00	73,485.00	73,485.00	
A081 STEP 15	1.00	73,403.00	73,403.00	
INTERNAL AUDIT ADMINISTRATOR 0555	1.00	71,597.00	71,597.00	
A081 STEP 14	2.00	,1,33,.00	,1,33,.00	
ADMINISTRATIVE ASSISTANT 1380 A041 STEP	1.00	53,967.00	53,967.00	
5		33,30,100	33,30,100	
CITY AUDITOR 5640 I148 STEP 5	1.00	104,614.00	104,614.00	
		, , , , , , , , , , , , , , , , , , , ,	•	
BUDGET CEILING:			1,417,368.00	
TOTALS:	1,417,368.00	.00	1,445,688.00	2.00

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ACCOUNTING	FUNCTION	1043
APPROPRIATIONS	\$	932,903
FRINGES	\$	446,868
TOTAL APPROPRIATIONS	\$	1,379,771
REVENUE	\$	96,820
NET	\$	(1,282,951)

DEPARTMENT OF AUDIT AND CONTROL

Division of Accounting Division #04-1043

Goals

- 1. To maintain accurate accounting records on a fund basis of all financial transactions of the City of Buffalo (the City), the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.
- 2. To issue periodic financial statements in accordance with generally accepted accounting principles and standards to legislative, executive and other governmental officials, as well as non-governmental business units, and furnish reports required by the Charter and Code of the City.
- 3. To account for the proceeds, expenditures, and retirement of bonded indebtedness in accordance with legal requirements.

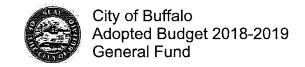
Activities

- 1. Maintain the general ledger accounts on a fund basis and prepare the annual financial statement for funds of the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.
- 2. Receive and process the collection of utility taxes.
- 3. Maintain the accounts receivable system to facilitate the collection of monies owed to the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.
- 4. Maintain an inventory of the fixed assets and equipment of the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.
- 5. Deposit payroll withholdings as required by law, prepare social security and other federal and state reports, including IRS Forms W-2, 1099 and 1095.
- 6. Receive and process for payment all vendor billings to the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.
- 7. Issue checks and wire transfers for non-salary disbursements
- 8. Prepare the Comprehensive Annual Financial Report and the Annual Financial Statements of the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board, and arrange for independent audit of the same.
- 9. Prepare and file the Annual Update Document with the New York State Office of the State Comptroller.
- 10. Prepare and file the necessary reports for the Buffalo Municipal Water Finance Authority and the Buffalo Water Board in accordance with the New York State Public Authorities Law.
- 11. Reconcile all bank statements for the City, the Buffalo Municipal Water Finance Authority, and the Buffalo Water Board.

Division of Accounting Division #04-1043

Work Program Statistics

	Actual 2016-2017	Projection 2017-2018	Estimate 2018-2019
Checks, Wire Transfers and EFT			
Processed	19,002	17,500	18,000
Bank Accounts Reconciled	843	805	800
Invoices Processed	40,757	38,500	39,250
Accounts Receivable Invoices Issued	5,857	5,846	5,950
Forms 1099 Processed	278	267	275
Forms W-2 Processed	4,079	3,795	4,000
Forms 1099R Processed	121	142	155
Forms 1095C (ACA) Processed	5,689	5,877	6,110



	2016-2017 Actual Amount	2017-2018 Adopted Budget	2017-2018 Revised Budget	2017-2018 Year To Date 6/7/2018	2018-2019 Adopted Budget
1043 ACCOUNTING DIVISION TOTAL	814,718.53	922,351.00	922,488.50	664,950.59	932,903.00
10443001 ACCOUNTING DIVISION PS	797,701.11	904,087.00	904,087.00	652,401.63	916,918.00
411001 ANNUAL SALARY	776,976.06	875,387.00	875,387.00	641,559.76	890,133.00
413001 OVERTIME	2,632.58	5,000.00	5,000.00	944.98	4,000.00
414001 LONGEVITY	8,460.40	10,800.00	10,800.00	8,625.00	9,750.00
414007 PERFECT ATTENDANCE INCENTIVE	8,591.47	10,400.00	10,400.00	180.83	10,535.00
414028 VACATION BUYOUT	1,040.60	2,500.00	2,500.00	1,091.06	2,500.00
10443004 ACCOUNTING DIVISION TR	4,154.41	5,994.00	5,994.00	4,778.28	7,043.00
458001 TRANSPORTATION	1,001.08	1,225.00	1,225.00	880.64	2,485.00
458002 MEALS & LODGING	1,542.23	2,484.00	2,484.00	1,920.64	2,253.00
458003 REGISTRATION & MEMBERSHIP FEES	1,611.10	2,285.00	2,285.00	1,977.00	2,305.00
10443005 ACCOUNTING DIVISION SP	12,471.88	10,924.00	10,924.00	7,225.93	7,747.00
461001 OFFICE SUPPLIES	9,361.88	9,624.00	9,624.00	7,225.93	7,247.00
461006 FURNITURE &EQUIP (NON CAPITAL)	3,110.00	1,000.00	1,000.00	0.00	300.00
464000 PERIODICALS	0.00	300.00	300.00	0.00	200.00
10443006 ACCOUNTING DIVISION SV	391.13	1,346.00	1,483.50	544.75	1,195.00
432004 ENGINEER & TECHNICAL SERVICES	0.00	195.00	195.00	195.00	195.00
442000 CLEANING SERVICES	0.00	561.00	561.00	0.00	500.00
455000 PRINTING & BINDING	112.50	265.00	377.50	125.25	. 200.00
455100 INTERNAL PRINT SHOP	278.63	325.00	350.00	224.50	300.00

05/31/2018 16:22 CITY OF BUFFALO ADOPTED BUDGET REQUESTS

ORG OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	ADOPTED	PERCENT CHANGE
10443001411001 ACCTG PS ANNUAL SAL	875,387.00	.00	890,133.00	1.68
1000-04-1043-0000-1-00-0-40-411001- ASSOCIATE ACCOUNT CLERK - JOB CLASS 0420	1.00	47,725.00	47,725.00	
PAY GRADE A022 - STEP5 ASSOCIATE AUDITOR JOB CLASS 0480 PAY GRADE A062 - STEP 15		59,295.00	59,295.00	
PRINCIPAL AUDITOR JOB CLASS 0490	1.00	77,375.00	77,375.00	
DAY CDAND A017 CTDD 17	1.00		45,571.00	
ASSISTANT ACCOUNTANT JOB CLASS 0520	1.00	50,243.00	50,243.00	
PAY GRADE A035 - STEP 15 SENIOR ACCOUNTANT JOB CLASS 0530 PAY GRADE A056 - STEP 17	1.00	59,628.00	59,628.00	
ASSOCIATE ACCOUNTANT JOB CLASS 0540 PAY GRADE A062 - STEP 16	1.00	60,720.00	60,720.00	
SUPERVISING ACCOUNTANT JOB CLASS 0541 PAY GRADE A073 - STEP 13	1.00	64,129.00	64,129.00	
SUPERVISING AUDITOR JOB CLASS 0542	1.00	70,765.00	70,765.00	
PAY GRADE A073 - STEP 5 FINANCIAL OPERATIONS JOB CLASS 0553 PAY GRADE A081 STEP 13	1.00	69,823.00	69,823.00	
DATA CONTROL CLERK JOB CLASS 0970 PAY GRADE A013 - STEP 5	1.00	44,071.00	44,071.00	
JUNIOR DATA CONTROL CLERK JOB CLASS 0969	1.00	40,529.00	40,529.00	
PAY GRADE A004 - STEP 5	1.00	53,967.00	53,967.00	
CITY ACCOUNTANT JOB CLASS 5650	1.00	104,614.00	104,614.00	
PAY GRADE 1148 - EXEM - APPOINTED JUNIOR ACCOUNTANT JOB CLASS 0500 GRADE A017 STEP 12	1.00	41,678.00	41,678.00	
BUDGET CEILING: TOTALS:	875,387.00	.00	875,387.00 890,133.00	1.68

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ACCOUNTING - CASH & DEBT MGM'T.	FUNCTION	1049
APPROPRIATIONS	\$	364,491
FRINGES	_\$	161,114
TOTAL APPROPRIATIONS	\$	525,605
REVENUE	\$	605,000
NET	\$	79,395

DEPARTMENT OF AUDIT AND CONTROL

Division of Investment and Debt Management Division #04-1049

Goals

- 1. Maximize the return on investment of idle funds.
- 2. Maintain banking relationships for the City and related entities.
- 3. Ensure issuance of debt is prudent.
- 4. Ensure compliance with City Charter, Code and external governance.
- 5. Maximize the utilization of technology.
- 6. Improve preparation of cash flow analysis.

Activities

- 1. Review the daily flow of receipts and disbursements for the City, Board of Education, and Buffalo Municipal Water Finance Authority /Buffalo Water Board.
- 2. Prepare and maintain a combined cash flow forecast for the City and Board of Education.
- 3. Process the receipt and disbursement of all funds associated with capital debt service obligations.
- 4. Direct the Capital Debt Service Trustees for repayment of City, Board of Education, and Buffalo Municipal Water Finance Authority bonds and notes.
- 5. Administer and review the custodial aspects of collateral pledged against deposits in excess of FDIC insurance.
- 6. Invest operating and capital improvement funds for the City, Board of Education, and Buffalo Municipal Water Finance Authority/Buffalo Water Board.
- 7. Review capital improvement budget in advance of the issuance of bonds.
- 8. Review the City's capital project accounts and closeout accounts upon completion of the project.
- 9. Administer Capital Debt Service Funds and Trustee Obligations as mandated by NYS Law.
- 10. Maintain post-issuance compliance procedures for tax exempt bonds.
- 11. Coordinate all aspects of bond issuance for the City, Board of Education and Buffalo Municipal Water Finance Authority.

Division of Investment and Debt Management Division #04-1049

Work Program Statistics

	Actual 2016-2017	Projection 2017-2018	Estimate 2018-2019
Average Interest Rate	.20%	.20%	.50%
Total Interest Income (\$)	621,773	650,000	450,000
Bond Resolutions Processed	26	33	30
Bond and Notes Issued (million\$)	24.3	21.6	24.4

	2016-2017 Actual Amount	2017-2018 Adopted Budget	2017-2018 Revised Budget	2017-2018 Year To Date 6/7/2018	2018-2019 Adopted Budget
1049 ACCOUNTING-CASH & DEBT MANGT TOTAL	299,929.30	354,506.00	354,956.00	304,106.18	364,491.00
10449001 CASH & DEBT MANAGEMENT PS	295,310.50	345,667.00	345,667.00	301,617.24	356,049.00
411001 ANNUAL SALARY	288,048.57	337,770.00	337,770.00	298,423.77	348,626.00
413001 OVERTIME	494.23	1,000.00	1,000.00	41.84	750.00
414001 LONGEVITY	1,850.00	2,250.00	2,250.00	1,850.00	2,575.00
414007 PERFECT ATTENDANCE INCENTIVE	2,254.51	3,379.00	3,379.00	33.53	2,804.00
414028 VACATION BUYOUT	2,663.19	1,268.00	1,268.00	1,268.10	1,294.00
10449004 CASH & DEBT MANAGEMENT TR	2,460.32	5,319.00	5,319.00	1,879.14	5,142.00
458001 TRANSPORTATION	1,251.62	975.00	975.00	533.64	1,422.00
458002 MEALS & LODGING	499.20	1,929.00	1,929.00	344.00	1,545.00
458003 REGISTRATION & MEMBERSHIP FEES	709.50	2,415.00	2,415.00	1,001.50	2,175.00
10449005 CASH & DEBT MANAGEMENT SP	1,908.48	3,020.00	3,470.00	609.80	2,800.00
461001 OFFICE SUPPLIES	421.40	620.00	620.00	159.80	500.00
461006 FURNITURE &EQUIP (NON CAPITAL)	323.08	400.00	400.00	0.00	1,500.00
461007 COMP & SOFTWARE (NON CAPITAL)	1,164.00	2,000.00	2,450.00	450.00	800.00
10449006 CASH & DEBT MANAGEMENT SV	250.00	500.00	500.00	0.00	500.00
432004 ENGINEER & TECHNICAL SERVICES	250.00	500.00	500.00	0.00	500.00

05/31/2018 16:22 rnosworthy CITY OF BUFFALO ADOPTED BUDGET REQUESTS

ORG OBJECT PROJ ACCOUNT DESCRIPTION	CURRENT ADJ BUDGET	PROJECTED ACTUAL	ADOPTED	PERCENT CHANGE	
10449001411001	337,770.00	.00	348,626.00	3.21	
Grade 035 Step 13 Job Class 0460 ASSISTANT AUDITOR	1.00	48,065.00	48,065.00		
Grade A056 Step 13 Job Class 0530 SENIOR ACCOUNTANT	1.00	55,203.00	55,203.00		
Grade A067 Step 5 Job Class 9703 RESOURCES DEVELOPMENT TECHNICIAN	1.00	67,259.00	67,259.00		
Grade A081 Step 15 Job Class 0550 PRINCIPAL ACCOUNTANT	1.00	73,485.00	73,485.00		
Grade I087 Step 5 Job Class 0551 INVESTMENT DEBT MANAGEMENT OFFICER	1.00	104,614.00	104,614.00		
BUDGET CEILING: TOTALS:	337,770.00	.00	337,770.00 348,626.00	3.21	

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